

**MONEY PLAN 2016-21**

	1 2016/17 £	2 2017/18 £	3 2018/19 £	4 2019/20 £	5 2020/21
<b>1. BASE BUDGET b/fwd</b>	<b>15,969</b>	<b>16,516</b>	<b>16,125</b>	<b>15,656</b>	<b>15,332</b>
<b>Pay and Price Increases</b>					
Employees pay awards	82	83	83	84	170
Employers Increased Pension Costs	255	255	255	255	255
Price Increases	200	200	200	200	200
Income Inflation	(84)	(88)	(91)	(93)	(95)
<b>Revised Base Budget</b>	<b>16,422</b>	<b>16,965</b>	<b>16,573</b>	<b>16,102</b>	<b>15,862</b>
<b>Cost Pressures/Savings</b>					
Ongoing base pressures	934	80	0	0	0
Ongoing base savings	(213)	(360)	(267)	0	(100)
	721	(280)	(267)	0	(100)
<b>2. NET BUDGET REQUIREMENT</b>	<b>17,143</b>	<b>16,685</b>	<b>16,306</b>	<b>16,102</b>	<b>15,762</b>
<b>Sources of Finance</b>					
Revenue Support Grant	2,400	1,824	1,368	1,026	
Business Rates Retention	3,912	3,971	4,030	4,091	8,065
Revised New Homes Bonus	3,500	3,443	3,185	2,948	
Council Tax	6,709	6,894	7,085	7,281	7,482
<b>3. TOTAL SOURCES OF FINANCE</b>	<b>16,521</b>	<b>16,132</b>	<b>15,668</b>	<b>15,346</b>	<b>15,547</b>
<b>Budget Shortfall</b>	<b>(622)</b>	<b>(553)</b>	<b>(638)</b>	<b>(757)</b>	<b>(215)</b>
<b>4. PROPOSED BUDGET SAVINGS</b>					
<b>Revised Budget (Shortfall)/Surplus</b>	<b>(622)</b>	<b>(553)</b>	<b>(638)</b>	<b>(757)</b>	<b>(215)</b>
<b>5. FUTURE CHANGES</b>					
Efficiency/Transformation savings	627	560	650	770	220
<b>Revised Budget (Shortfall)/Surplus</b>	<b>5</b>	<b>7</b>	<b>12</b>	<b>13</b>	<b>5</b>
<b>REVISED NET BUDGET REQUIREMENT c/fwd</b>	<b>16,516</b>	<b>16,125</b>	<b>15,656</b>	<b>15,332</b>	<b>15,542</b>
<b>6. GENERAL FUND BALANCE</b>					
Opening Balance	1,603	1,608	1,615	1,627	1,640
Contribution to/(from) General Fund	5	7	12	13	5
<b>Closing Balance</b>	<b>1,608</b>	<b>1,615</b>	<b>1,627</b>	<b>1,640</b>	<b>1,645</b>
<b>Cumulative Savings Required</b>	<b>(622)</b>	<b>(1,175)</b>	<b>(1,813)</b>	<b>(2,570)</b>	<b>(2,785)</b>

**Budget Pressures and Savings**

Appendix 2

**Description**

2016/17 2017/18 2018/19 2019/20 2020/21

**Ongoing base budget increases**

National Insurance Contributions	167				
Salary Budgets	100				
Various smaller cost pressures	74				
Members Allowance (boundary review)	18				
Income from Recyclates	300				
Reduction HB Admin Grant	100				
Recharge to GCH	40				
Joint Core Strategy / City Centre Plan	53				
Minimum Revenue Provision	80	80			
<b>Total ongoing Cost Pressures</b>	<b>932</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Budget Savings**

Amortisation of Financial Instruments Reduction Account					(100)
Bus Station Income	(13)				
JCS Budgets		(160)	(10)		
Agreed Aspire Management Fee Reductions	(200)	(200)	(257)		
<b>Total Ongoing savings</b>	<b>(213)</b>	<b>(360)</b>	<b>(267)</b>	<b>0</b>	<b>(100)</b>
<b>Total</b>	<b>719</b>	<b>(280)</b>	<b>(267)</b>	<b>0</b>	<b>(100)</b>

**Budget Savings Programmes - 2016/17**

**Appendix 3**

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for the Environment	Cemeteries and Crematorium	Building additional income achieved into the base budget and review of crematorium charging structure	(100)	£50k will be delivered through higher income levels that have been achieved which can now be incorporated into service budgets and are expected to be recurring. A further £50k will be delivered through a review of the charging structure
	Neighbourhood Services	Roundabout advertising and advertising on signs	(18)	These additional income streams will commence during 2015/16 and are expected to deliver the required income levels in 2016/17
	Public Protection	Stray Dog service being managed through Worcestershire Regulatory Services	(12)	This service was approved and will commence during 2015/16 and will therefore deliver the required savings in 2016/17
	Neighbourhood Services	Amey contract review, on-going project from 2013/14 with requirement to identify further savings	(200)	The saving target for 2015/16 was been reduced by £200k which has been moved to 2016/17. This change reflects the expected delivery timescales of the savings. The full challenge of these savings are recognised, and further close work with our delivery partner continues to enable delivery
Cabinet Member for Housing, Health & Leisure	Various	Efficiencies against current budgets	(35)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is from the homelessness service and further efficiency following housing stock transfer
Cabinet Member for Communities & Neighbourhoods	Various	Efficiencies against current budgets	(8)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is Public Space Protection Orders
	Environmental Protection	Charging for inspection of abandoned vehicles	(3)	Introduction of charge for inspection abandoned vehicles
	Environmental Protection	Shared working on contaminated land	(5)	Ongoing work identifying shared working opportunity
Cabinet Member for Regeneration	Asset Management	Restructure of service	(5)	Further service restructure implemented in 2015/16 will deliver on-going saving during 2016/17

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for Performance & Resources	Human Resources	Shared Service for Human Resources service with Gloucestershire County Council	(56)	Shared Service went live in November 2015, full budget savings will be delivered in 2016/17
	Contact Centre	Introduction of charges for street naming and numbering	(30)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
	Financial Services	Adjustment of Minimum Revenue Provision	(100)	capital expenditure previously financed by borrowing. This will be a direct saving to the general fund.
	Revenues & Benefits	Review of Council Tax Discount	(30)	Changing the discount level for class C empty properties. This proposal is expected to go to Council in January 2016 to enable systems to be amended for the new financial year
	Various	Efficiencies against current budgets	(20)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio these are postage savings and efficiencies identified in democratic services
	Customer Services	Council Advertising Network	(5)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
<b>TOTAL</b>			<b>(627)</b>	
<b>SAVINGS REQUIRED</b>			<b>(622)</b>	
<b>Contribution to General Fund</b>			<b>5</b>	

**GLOUCESTER CITY COUNCIL**  
**FORECAST CAPITAL PROGRAMME AND FINANCING 2016 - 2021**

APPENDIX 4

Scheme	Capital Programme						Scheme details
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000	
Kings Quarter development	6,670	900	0	0	0	7,570	Project costs associated with Kings Quarter development Regeneration within the City Centre, larger projects include Museum phase 2, car parking improvements and Tourist Information Centre relocation. Grant funded regeneration in greater Blackfriars area Contingency fund to maintain GCC buildings Project to reduce energy costs across Council buildings Maintain Council ICT infrastructure / capability. Will include Windows 7 upgrade and device refresh across the authority. Essential work on Car Park including resurfacing project. Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget. Other housing projects include Housing Market Partnership Grant to improve affordable Housing in Gloucester which is a brought forward budget. The Safe at Home and Warm and Well schemes are also included in Housing. Flood Protection Capital Fund. Grant funded improvements to Southgate Street, recent work includes building improvements Creating storage facilities for Countryside Unit. City Council contribution to new boat house. Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year programme. Concurrent funding improving City play areas Funding to ensure maintenance of crematorium infrastructure Includes Alney Island and Longlevens Neighbourhood Partnership grant projects
City Centre Investment Fund	975	54	0	0	0	1,029	
HCA Regeneration Grant money	79	0	0	0	0	79	
GCC Building Improvements	290	100	100	100	100	690	
Voltage Optimisation - Main Buildings	45	0	0	0	0	45	
ICT Projects	200	200	200	200	0	800	
Eastgate Rooftop Carpark Improvements	715	0	0	0	0	715	
Housing projects	622	557	557	557	557	2,850	
Drainage and Flood Protection Works	177	100	100	100	100	577	
Townscape Heritage Initiative - HLF	300	300	285	0	0	885	
Ranger Centre Barns/Storage	67	0	0	0	0	67	
Rowing Club Boathouse	50	0	0	0	0	50	
Horsbere Brook Local Nature Reserve works	19	19	19	19	19	93	
Play Area Improvement Programme	60	60	60	60	60	300	
Crematorium Cremator Improvements	45	45	45	45	45	225	
Grant Funded Projects	32	11	11	0	0	55	
<b>Total</b>	<b>10,347</b>	<b>2,346</b>	<b>1,377</b>	<b>1,081</b>	<b>881</b>	<b>16,031</b>	

Financing Source	Capital Financing					
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000
Lottery Grants	240	240	225	0	0	705
External Grants (other)	7,451	1,504	604	592	592	10,744
Capital Receipts	2,091	54	0	0	0	2,145
Borrowing	564	548	548	488	288	2,438
<b>Sub total</b>	<b>10,347</b>	<b>2,346</b>	<b>1,377</b>	<b>1,081</b>	<b>881</b>	<b>16,031</b>

Note: Income generated from Kings Quarter acquisitions will offset project borrowing costs for 2016/17 to 2018/19. Project funding includes £3m interest free GIIF loan repayable 31/12/18.